

SYSTEM ENGINEERING OPTIMIZATION FOR FLEET VEHICLES

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GENERAL SERVICES provides trash and recycling collection through their solid waste operations, utilizing fleet upfit, welding, and light-heavy duty service shops.

BACKGROUND

1

Excess downtimes, tows, and breakdowns result in costly repairs

ROANOKE COUNTY FLEET
W305 - Work Order Dollar Summary
10/4/2024 9:35:38 AM

Report Summary:
Asset Count: 29
Work Order Count: 511

2

Failures stem from driver neglect, wear and tear, and overpacking




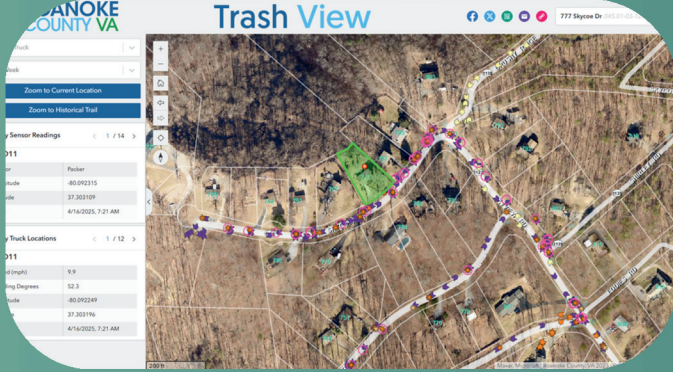
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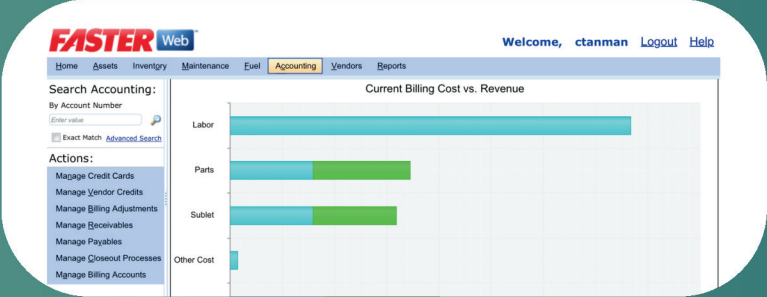
Current routes are outdated, inefficient, and/or nonexistent



SOLUTION DESIGN


1/8 visits to Fleet Services for 1st hand account observation/interviews


TrashView software used to optimize recycling and bandit routes/stops


Faster software used to analyze maintenance data to create schedule

Objectives

Downtime, towing, repair costs

Causes

- Overpacking
- Wear and tear
- Driver neglect

Methods

- DiffEQ
- Python
- TrashView
- Excel
- FASTER

Solutions

- Maximum can count
- Optimized recycling routes
- Reorganized bandit stops
- Preventative maintenance schedule

RESULTS

Towing ↓ 15%

Before: \$12,905
After: \$10,969

Downtime ↓ 10%

Before: 119 hrs
After: 107 hrs

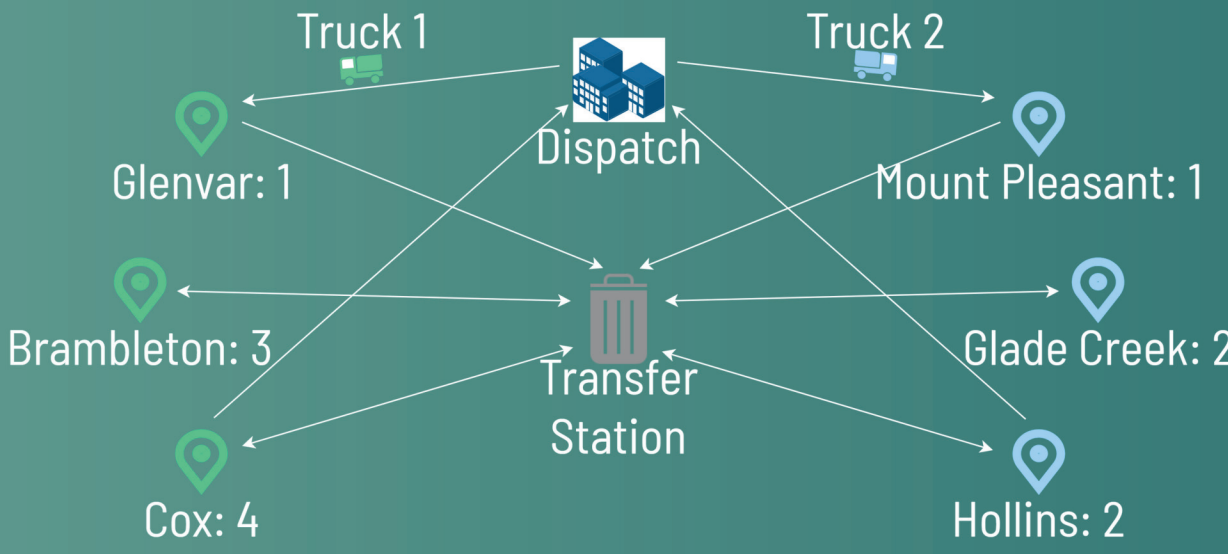
Repair Cost ↓ 5%

Before: \$798,437
After: \$758,515

Objective results relative to initial metrics

Item	Daily	Weekly	Monthly	Responsibility	Notes
Arm Greasing	☑			Driver	
Packer Greasing		☑		Greasing Tech	
Advanced Arm Greasing		☑		Greasing Tech	
Arm Engagements Service			☑	Heavy Duty shop	16,000 Engagements
Packer Engagements Service			☑	Heavy Duty shop	6,000 Engagements
Hydraulic Adjustments			☑	Heavy Duty shop, Upfit shop	
Hardware Inspection		☑		Driver	

Preventative Maintenance Schedule



Recycling route with # of trips to stops

Maximum Can Count: 436 ~ 482 square cans for bandit style trucks

Monday: 10
Below Threshold: 6
Within Threshold: 0
Above Threshold: 4

Tuesday: 9
Below Threshold: 4
Within Threshold: 1
Above Threshold: 4

Wednesday: 17
Below Threshold: 10
Within Threshold: 0
Above Threshold: 7

Thursday: 14
Below Threshold: 10
Within Threshold: 0
Above Threshold: 4

Updated bandit neighborhoods using can count

IMPACT



254 mi/yr saved on recycling routes

433 hrs/yr added for truck greasing

\$14,220/yr saved in labor costs

Other solutions Roanoke County will continue to employ:

- Fire hose covers
- Hopper camera
- Grease guns

OBJECTIVES



Reduce Towing

by 15% from approx. \$13k annual total



Reduce Downtime

by 10% from annual 5 day maximum



Reduce Repair Cost

by 5% from approx. \$800k annual total

METHODOLOGY

- Plan** → visits and truck ride alongs
- Design** → determine solution ideas
- Develop** → implement ideas given metrics
- Test** → test out recommendations
- Deploy** → finalize and send deliverables
- Review** → analyze results against objectives



Our solutions focus on bandit style trucks

FUTURE WORK

- Optimize bandit routes with newly organized neighborhoods
- Long term comparison of Maintenance Data